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**Knowledge Transfer-based
Recommendations to Enable
Self-Service Business Intelligence**



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Abstract

Enterprises nowadays face multiple challenges while operating their businesses. These result from the continuous change in the business environment, which has become more complex and dynamic. Moreover, this environment is influenced by globalization, legal changes, volatile markets, and technical progress. In this complex business world, the integration of *Business Intelligence* (BI) systems in enterprises will help decision-makers and management by providing them with important information at the right time, enabling them to react quickly to dynamic changes in the market.

BI has been widely deployed in enterprises in order to help the employees in their decision-making process at all levels. Statistics from Gartner Group show that investment in the BI domain has recently been very high. On the other hand, different studies and market researches show that the pervasiveness and the percentage usage rate of BI are still very low. The reason behind this is the complexity of the use of BI systems. Enterprise users often lack the analytical and technical skills required to use these systems. Business users cannot get the needed information unless they ask for support from IT or power users. The resulting large number of business user requests leads to overload at the power users, who have become a bigger bottleneck than before.

To address the above-mentioned issues and to improve the usage rate of BI systems, a new concept for self-service BI is proposed. Within this system, the knowledge (know-how) of power users is extracted in form of analysis paths and stored in a knowledge repository. This knowledge then is delivered to business users in form of recommendations in real time while they use the BI system. This will enable business users to get answers about their business questions at the right time.

This research is intended to support business users in enterprises to get the information they need for their decision-making processes, without relying on the power users. First, a new architecture of self-service BI systems is conceptualized and developed. After that, a prototype is implemented as a proof of concept. Finally, in order to evaluate and validate the benefits of the new architecture for business users, different business scenarios are demonstrated using the prototype in several enterprises in form of workshops. Within these workshops, the results are discussed with different BI roles that include power users as well as business users.

Zusammenfassung

Heutzutage stehen Unternehmen vor vielfältigen Herausforderungen in der Geschäftsausführung. Diese resultieren aus dem ständigen Wandel des Geschäftsumfeldes, das komplexer und dynamischer geworden ist. Darüber hinaus wird dieses Umfeld durch Globalisierung, Gesetzesänderungen, schwankende Märkte und technischen Fortschritt beeinflusst. In dieser komplexen Geschäftswelt wird die Integration von *Business Intelligence* (BI) Systemen in Unternehmen Entscheidungsträgern und Management helfen, indem wichtige Informationen zum richtigen Zeitpunkt zur Verfügung stehen, um schnell auf dynamische Veränderungen im Markt zu reagieren.

BI wird breites weit verbreitet in Unternehmen eingesetzt, um die Mitarbeiter in ihrem Entscheidungsprozess auf allen Ebenen zu unterstützen. Statistiken der Gartner Group zeigen, dass in der letzten Zeit die Investitionen in den BI-Bereich sehr hoch waren. Andererseits zeigen verschiedene Studien und Marktforschungen, dass die Verbreitung und der prozentuale Nutzungssgrad von BI immer noch sehr gering sind. Ein Grund dafür ist die Komplexität der Nutzung von BI-Systemen. Unternehmensbenutzern fehlen oft die analytischen und technischen Fähigkeiten, die zur Verwendung dieser Systeme erforderlich sind. Business User können die benötigten Informationen nur erhalten, wenn sie Unterstützung von der IT-Abteilung oder Power User anfordern. Die daraus resultierende große Anzahl von Business User Anfragen führt zu einer Überlastung der Power User, die zu einem größeren Engpass werden.

Um die oben genannten Probleme zu behandeln und die Nutzungsrate von BI-Systemen zu verbessern, wird ein neues Konzept für das Self-Service-BI vorgeschlagen. In diesem System wird das Wissen der Power User in Form von Analysepfaden extrahiert und in einem Knowledge Repository gespeichert. Dieses Wissen wird dann den Business Usern in Form von Empfehlungen während der Nutzung des BI-Systems in Echtzeit vermittelt. Dadurch können Business User zum richtigen Zeitpunkt Antworten auf ihre Geschäftsfragen erhalten.

Diese Forschung soll Business User in Unternehmen dabei unterstützen, die Informationen zu erhalten, die sie für ihre Entscheidungsprozesse benötigen, ohne die Power User einzubinden. Zunächst wird eine neue Architektur für Self-Service BI-Systeme konzipiert und entwickelt. Danach wurde ein Prototyp als Proof of Concept

implementiert. Um die Vorteile der neuen Architektur für Business Usern zu bewerten und zu validieren, werden verschiedene Geschäftsszenarien anhand des Prototyps in mehreren Unternehmen in Form von Workshops demonstriert. Im Rahmen dieser Workshops werden die Ergebnisse mit verschiedenen BI-Rollen diskutiert, die sowohl Power User als auch Business User umfassen.

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