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Evaluation of mini-jobbers' commitment

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Evaluation of mini-jobbers' commitment

PREFACE BY THE EDITOR

The private FOM University of Applied Sciences understands its educational

mission as an addition to the German university landscape. With the creation of

part-time study courses in economic sciences it allows employees to further their

career opportunities whilst helping enterprises adapt to the challenges of

demographic developments and increased qualification requirements.

Founded in 1991 on the initiative of industry associations, the FOM works closely

with enterprises and business federations. With its present series of publications

the FOM has taken another step towards the dovetailing of theory and practice.

The series provides both lecturers and students with a forum to discuss empirical

results, innovative concepts and well-founded analyses, whilst a wide publication

of their academic work can be presented to the professional public. Some

excellent PhD theses by FOM lecturers have also found their way into this series.

Our hearty thanks go out to Prof. Dr. Anja Seng and Prof. Dr. Manfred Selke who

supervised Jacqueline Gesing's bachelor thesis as first and second supervisor

respectively. This paper elaborates the presence of commitment in the

occupational group of 'mini-jobbers'.

By adding another facet with this series we hope to enrich the active and fertile

dialogue between university and practice. As publishers we are glad to be able to

pay tribute to prominent academic achievements with this edition.

Essen, July 2016

Prof. Dr. Burghard Hermeier

Prof. Dr. Thomas Heupel

Rector

Prorector for Research

PREFACE BY THE SUPERVISOR

In the past decade, the development of the labour market and forms of employment were marked by an increase of part-time employment – this originates from the demographic development as well as the economically necessary flexible approaches. Besides insurable part-time employment, the so-called minor forms of employment, which are also referred to as *minijobs*, have been expanded. This form of employment is becoming more and more present and yet differs significantly from a 'normal' employment. Thus, the question arises, how strong the mini-jobbers' sense of loyalty towards the employer is.

Studies have shown the positive coherence of company results and staff retention. The researchers Felfe et al. (2006) and Allen/Meyer (1996) have developed a comprehensive survey-tool to analyse the characteristics of staff retention. In order to reveal the employees' loyalty towards the employer and also further elements of the workplace (manager, team, customers and activities), they differentiate between affective, normative and imputed commitment.

The author pursues this established approach. Within the framework of a survey, she asked the *minijobbers* of the FC Schalke Catering GmbH about their loyalty towards the employer. Based on comprehensive statistical analyses, she ascertains how the commitment of workers in minor employment is pronounced and makes comparisons to traditional employees by consulting existing examination results of meta-analyses.

Jacqueline Gesing's empirical study is an important contribution to the discussion about dynamically changing labour conditions with practice-relevant results for flexible forms of employment.

Essen, July 2016

Anja Seng

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